

25 April 2005

**TO WHOM IT MAY CONCERN**

This is to certify that Heriot Watt University has appointed:

**The International Education and Training Advisory Centre, New Delhi (hereinafter referred to as TIETAC) as a Consultant for the development of an Academic Collaboration with the Merit International Group (Merit International Education Foundation), Ooty, Tamil Nadu, India.**

As part of the Consultancy, Joe Victor, Chief Adviser, TIETAC and his team will undertake a **Due Diligence Investigation** of Merit International Group. For this purpose, Joe Victor and his team will visit the institutions of Merit International Group and meet and seek information from the Members of the Trust, the Board of Management, Senior Executives and Finance Managers, Academics, Administrative Officers and Staff, Students, Parents and Local Employers of successful students.

TIETAC will undertake the Consultancy in accordance with the Terms of Reference provided to them by the University, as per the Consultancy Contract signed between the University and TIETAC.



**Secretary of the University**

Peter L Wilson BSc MA FIMgt FCIIPD FRSA  
Heriot-Watt University Edinburgh EH14 4AS United Kingdom  
Telephone +44 (0)131 451 3364 Fax +44 (0)131 451 3744  
Email P.L.Wilson@hw.ac.uk www.hw.ac.uk